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## SUMMARY

doctoral dissertation

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about:

### **RATIONALIZATION OF THE MANAGEMENT OF THE STATE MEDICAL RESCUE SYSTEM IN THE WIELKOPOLSKIE PROVINCE**

The health care system in Poland is becoming a guarantor of ensuring the safety of citizens, especially health security. The functioning of the emergency medical system is an element of health safety. The purpose of conducting scientific research in this dissertation was to improve and rationalize the management process of this system - as a result, new directions were identified leading to the improvement and elimination of possible errors in management and the optimization of this process in practical operation. This dissertation presents the current activities of the State Medical Rescue system in Poland, focusing primarily on the aspect of management.

The first chapter, **Methodology of scientific research in the field of activities of the State Medical Rescue in the context of health safety** - constitutes the methodological basis of scientific research. The research area has been identified, along with with the justification for the choice of the dissertation topic. The methodological basis of the dissertation is also presented, taking into account the aim of the research, main and specific research problems, research hypothesis, the tasks adopted for the implementation of the tasks and research methods and techniques used in the course of research.

The second chapter, **Functioning of the State Medical Emergency System in the National Security System** - presents the concept base and the theoretical basis of the problem. The basis of national security, including health security, was characterized and attention was paid to the needs of citizens in the country, which should be treated as a priority. In addition, the features of the functioning of the State Medical Rescue System in Poland, deficiencies in the legislation, as well as mistakes made in practice are presented. Economic problems in the medical rescue system and staff shortages were also outlined. The area of the Greater Poland Province was also described.

The third chapter, **Management in the State Emergency Medical Services System** - also contains all theoretical information on the concept of management in the context of managing the emergency system. The management functions and elements of strategic management are listed. In order to rationalize management in the State Medical Rescue system, the concept of a business model as an alternative to management in healthcare has been introduced. Great emphasis should be placed on the quality of medical services, Finally, the directions of rationalization of the National Medical Rescue system have been selected (organizational effectiveness, treating the PRM system as an organization - enterprise, increasing the participation of local authorities in engaging in health policy and others).

The fourth one, **Analysis and postulates in the management of the health care system and the PRM system** - is a chapter describing and illustrating the results of scientific research, including empirical research. It also includes a description of the empirical research procedure and conclusions drawn on the basis of a list of opinions from patients, medical personnel and emergency medical experts. These data and the analysis of the scientific literature allowed for the justification and development of specific concepts in the field of prevention and rationalization of the management of the State Medical Rescue system. The final effect of the considerations in chapter four was the development of postulates, proposals for reforms of normative acts, practical solutions, issues for further considerations in the management of the emergency medical system in the face of new challenges. These activities led to the practical verification of the prognostic part of the scientific hypothesis.

*Nenonko Zedunovskaya*